



City and County of Swansea

Notice of Meeting

You are invited to attend a Meeting of the

Scrutiny Inquiry Panel – Regional Working

At: Councillor Meeting Room 235, Guildhall

On: Friday, 16 February 2018

Time: 10.30 am

Convenor: Councillor Lyndon Jones MBE

Membership:

Councillors: V M Evans, J A Hale, C A Holley, O G James, M H Jones, B J Rowlands, M Sykes and T M White

Agenda

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| 1 | Apologies for Absence. | |
| 2 | Disclosure of Personal and Prejudicial Interests.
www.swansea.gov.uk/disclosuresofinterests | |
| 3 | Roundtable meeting with People Directorate related Partners
Invited to attend are:
Sara Harvey, Programme Director, Western Bay
Betsan O'Connor, Managing Director, ERW | 1 - 2 |
| 4 | Inquiry Project Plan | 3 |

Next Meeting: Date to be arranged

A handwritten signature in black ink that reads 'Huw Evans'.

Huw Evans
Head of Democratic Services
Wednesday 7 February 2018

Contact: Michelle Roberts, Scrutiny Officer



Report of the Convener of the Regional Working Scrutiny Inquiry Panel on 16 February 2018

Regional Working – Roundtable Meeting 2 with Partner Organisations, People Directorate

Purpose:	A roundtable meeting has been arranged for the panel to gain the some views of the Councils regional partners about regional working as it affects Swansea
Content:	Discussion about regional working with regional partners
Councillors are being asked to:	Consider the information provided as part of the scrutiny inquiry into regional working
Lead Councillor:	Councillor Lyndon Jones, Convener of the Regional Working Scrutiny Inquiry panel
Lead Officer & Report Author:	Michelle Roberts, Scrutiny Officer Tel: 01792 636356 E-mail: michelle.roberts@swansea.gov.uk

1. Roundtable Meeting

- 1.1 The Panel have scheduled to speak to four regional partners at a roundtable style meeting and this will relate to the People Directorate.
- 2.2 The Panel are asked to consider this information as part of their scrutiny inquiry into regional working. All evidence gathered will form part of a findings pack which will be used to inform the Panel's conclusions and recommendations.
- 2.3 **Over the page** are the questions/issues the panel agreed via email that have been sent in to those participation in advance of the meeting.

Roundtable meeting with representatives from Partner organisations

The following organisations have been invited and they are sending:

- Sara Harvey (Programme Director Western Bay)
- Betsan O'Connor (Managing Director ERW)

Questions/issues identified by the Panel for this session are as follows:

1. What do you feel have been the main benefits for Swansea and its residents of regional working in relation to your partnership?
2. What do you believe are the barriers to improving regional working for your partnership and more widely? (For example trade unions will always cite the disparity of Terms and Conditions, also different practices and cultures and different IT systems can be a major stumbling block)
3. How has your partnership overcome the barriers you have found or how do you think these might be overcome?
4. Does your partnership have scrutiny arrangements built into its governance arrangements? If no, how do you ensure decisions have a suitable amount of challenge? Are there plans to introduce a scrutiny element?
5. What do you feel are the key principles for effective joint working on a regional basis?
6. How much clarity has Welsh Government given to councils and partners?
7. To what extent would extra mandation from Welsh Government be helpful or not?
8. Are the 3rd sector and the private sector engaged in your partnership?
9. Do you think greater collaboration will ultimately save money?
10. Is there a danger of democratic decisions being taken by more "remote" collaborations and does this undermine local democracy?
11. To what extent do you feel that protectionism frustrates regional collaboration?

Plus some more issues that were received after email was sent:

1. What do partners believe are the transcending issues and how do these inform strategic/operational performance and therefore measure success?
2. How do partners overcome status inequality to ensure equity in relation to identifying and developing appropriate responses to areas of concern?
3. How do we measure confidence levels of individual partners in these processes?

Project Plan/Timetable of work Scrutiny Inquiry into Regional Working

When / Where	What / Who
Pre Inquiry Working Group 2 October 2017	<ul style="list-style-type: none"> • Overview/strategic picture (Cabinet member and lead officer) • The Corporate landscape with regards to regional working / partnerships • Agreeing the inquiry project plan: discuss the key question, lines of inquiry, evidence gathering and work programme.
Background information to be sent to the panel throughout inquiry <ul style="list-style-type: none"> • Legislation and relevant directives/announcements • Good practice examples 	
Evidence gathering phase	
Session 1 30 Oct at 2pm	<ul style="list-style-type: none"> • Financial picture of Swansea Councils part in regional working. (Details of what are we contributing to and how much)
Session 2 13 Nov at 2pm	<ul style="list-style-type: none"> • Place Directorate – Consider the picture of regional working/partnerships within this Directorate
Session 3 26 Jan at 10.30am	<ul style="list-style-type: none"> • Education (Nick Williams) • Social Services (Dave Howes) • Public Service Board (Chris Sivers) Consider the picture of regional working/partnerships within these areas
Session 4 2 Feb at 10.30am	<ul style="list-style-type: none"> • Roundtable meeting 1 - with representatives from regional working partnerships including <ul style="list-style-type: none"> ○ City Deal (Helen Morgan, Carmarthenshire Lead) ○ Ben George, South West Wales Regional Transport ○ Judith Oakley, Carmarthen Bay Special Areas Conservation Relevant Authority Group ○ Zak Shell, Waste Partnership (Bridgend)
Session 5 16 Feb at 10.30am	<ul style="list-style-type: none"> • Roundtable meeting 2 - with representatives from regional working partnerships including Western Bay and ERW <ul style="list-style-type: none"> ○ Sara Harvey (Programme Director Western Bay) ○ Betsan O'Connor (Managing Director ERW)
Session 6 Mar 2018 TBA	<ul style="list-style-type: none"> • Speak to Welsh Government representative about current and future regional working
Finalising Inquiry phase	
Session 7 Mar/Apr 2018 TBA	<ul style="list-style-type: none"> • Start to draw together evidence and discuss emerging themes arising from the inquiry. (Start to put together final report for SPC and then Cabinet)
Session 8 TBA	<ul style="list-style-type: none"> • Discuss Final report